



Item: SP-A1

Strategic Planning Committee

Tuesday, June 19, 2023

**SUBJECT: REQUEST FOR APPROVAL OF AMENDMENTS TO THE 2023 FAU
ACCOUNTABILITY PLAN**

PROPOSED COMMITTEE ACTION

Request for approval to amend aspects of the plan that were updated as a result of feedback and recommendations from Vice Chancellor for Academic and Student Affairs, Dr. Christy England.

BACKGROUND INFORMATION

On April 25, 2023, the FAU Board of Trustees approved the 2023 FAU Accountability Plan. On May 15, 2023, the Florida Board of Governors provided useful feedback on the plan that resulted in the following amendments:

- Academic Program Coordination (pg. 22) – BFA Graphic Design proposed date of submission to UBOT updated to "Spring 2024"
- Academic Program Coordination (pg. 23) – Ph.D. Health Science Innovation & Tech. CIP Code updated to "51.0722"
- Full-Time-Equivalent (FTE) Enrollment by Course Level (pg. 21) 2022-23 Total updated to 25,486
- Professional Licensure & Certification Exam First-time Pass Rates (pg. 16) Nursing 2023 goals for Boca and Davie updated to 100%

In addition to these updates, BOG staff recommended narrative/ formatting adjustments to ensure uniformity with the accountability plan template.

IMPLEMENTATION PLAN/DATE

The Florida Board of Governors (BOG) staff has requested that FAU submit the revised 2023 accountability plan prior to the BOG's June 21-22 2023, meeting in Tampa, FL.

FISCAL IMPLICATIONS

Florida State Statute 1001.706 requires state universities to submit Accountability Plans to the BOG to be included in annual legislative budget requests and to be eligible to receive performance funding.

Supporting Documentation:

Revised 2023 FAU Accountability Plan

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2023
ACCOUNTABILITY PLAN

FLORIDA ATLANTIC UNIVERSITY

Resubmission Pending BOT Approval 6/19/23





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INTRODUCTION

The Accountability Plan is an annual report that is closely aligned with the Board of Governors' 2025 System Strategic Plan. This report enhances the System's commitment to accountability and strategic planning by fostering greater coordination between institutional administrators, University Boards of Trustees and the Board of Governors regarding each institution's direction and priorities as well as performance expectations and outcomes on institutional and System-wide goals.

Once an Accountability Plan is approved by each institution's respective Boards of Trustees, the Board of Governors will review and consider the plan for approval, excluding those sections of the Plan that require additional regulatory or procedural approval pursuant to law or Board regulations.

Beginning with the 2023 Accountability Plans, all universities must comply with Recommendation II of the Board's Civil Discourse Final Report adopted by the Board in January 2022.

Recommendation II recommends that "each university's Accountability Plan ... include a specific endorsement of the Board's Statement of Free Expression, as well as a clear expectation for open-minded and tolerant civil discourse throughout the campus community." This statement may appear in any of these narrative portions: Mission, Statement of Strategy; or Strengths, Opportunities, and Challenges.



STRATEGY

Mission Statement

Florida Atlantic University (FAU) is a multi-campus public research university that pursues excellence in its missions of research, scholarship, creative activity, teaching, and active engagement with its communities.

Please note: FAU strongly endorses the Florida Board of Governors State University System [Free Expression Statement](#) and expects open-minded and tolerant civil discourse amongst all university stakeholders.

Statement of Strategy

FAU is known for excellent and accessible undergraduate and graduate education, distinguished for the quality of its programs across multiple campuses and classified as a very high research institution. FAU is internationally recognized for its contributions to creativity and research as well as its collaborations with regional partners.

FAU is a dynamic, national public research university with campuses and sites strategically located along more than 100 miles of coastline between America's Everglades and the Atlantic Ocean. The University capitalizes on its strategic location, to address some of humanity's most challenging problems, addressing issues that impact Florida, our nation and beyond. By blending student outreach, cutting-edge research, and partnerships with its community, Florida Atlantic embodies an innovative model where traditional equity gaps vanish and not only does everyone succeed, but scholarship and research thrive.

The University executes its *Strategic Plan for the Race to Excellence, 2015-2025* through recruitment and retention of talented faculty and students, investment in focused research areas, and enhanced efficiencies.

Strategies include:

1. Advance open discourse and robust exchanges of varying ideas/perspectives.
2. Align academic programs to the overall goals of the SUS to address economic and workforce needs.
3. Invest in Pillars and Platforms – strategic areas of research, scholarship, and instruction.
4. Partner with local stakeholders and enhance facilities.
5. Design a resilient, lean organization.
6. "Budget to the plan" and pursue new revenue streams to make FAU success-driven.
7. Communicate our remarkable success stories.



STRATEGY (cont.)

Strengths, Opportunities & Challenges

FAU has been recognized as a leading institution for innovation in facilitating student success, eliminating equity gaps based on race, ethnicity, and socioeconomic status. FAU has been recognized as the nation's leading institution for degree completion by the APLU. FAU remains a top 50 institution for social mobility where traditionally underserved students receive the support they need to succeed.

In addition to the innovative new **College of Dentistry** and the much-needed doctor of dental medicine, which was approved in last year's plan and will expand access to affordable dental care throughout the entire state, FAU will focus on the following strengths and opportunities:

FAU Health Network - The FAU Health Network joins the region's leading academic, business, and medical leaders in Broward, Palm Beach, Martin, and St. Lucie Counties. The network will develop innovative solutions to meet patient care needs, address healthcare workforce shortages, and care for our aging population.

Transcend Tomorrow - The university's new comprehensive campaign to raise \$600 million that will focus on fundraising priorities: health, the environment, and scholarships/student success.

The university will face challenges to further improve learning and improve in state and national rankings. As the post-pandemic era unfolds, FAU ensure it is responsive to changing community, state, and national needs.

Three Key Initiatives & Investments

Excellent Student Service: FAU will 1) Re-envision a culture of care in which every employee commits to ownership of the student experience through ongoing training opportunities and new personnel coordination; 2) Promote a sense of belonging (rebranding one-stop shop and identifying landmarks to orient students as they navigate our campuses); and 3) Enhance FAU Success Network and standardize the student experience with streamlined advising units and academic support that is proactively deployed to students who need it the most.

Growth in Research and Scholarly Activity: FAU is engaged in research that affects and supports our community. With particular focus on such applied research areas, FAU research is working with community partners on improving healthcare within its region through translation of research into action, advance livable and safe communities through the use of sensors and networks and ensure national security through its various initiatives including novel communication and the use of natural phenomena. In the upcoming years, we will build and expand on these focus areas via expansion of partnerships, collaboration between academia and research with a focus on applied research.

First-Choice University: Now recognized as a top-ranked public research university with nationally recognized programs, innovative offerings like the new dental program, and nation-leading athletics, the university will distinguish itself as an institution of choice. FAU is on track to become a Top 100 public university in U.S. News and World Report and will improve the overall student experience through timely student support, increased faculty and campus engagement opportunities, high-impact practice offerings, academic service-learning, and expanded interprofessional education.



STRATEGY (cont.)

Graduation Rate Improvement Plan Update

FAU's 2025 Strategic Plan catalyzed a commitment to student learning and timely graduation. This plan implemented nationally-recognized best practices and innovative strategic actions. Now recognized as a national leader in degree completion, FAU increased the FTIC 4-year graduation rate 21.9% points over 6 years.

Academic and Curricular Incentives for Timely Graduation

- Jump Start – This program gives first time-in-college freshman the opportunity to access key university academic support resources and network with peers in the summer prior to their first fall term. In summer 2022, 1,149 students participated and got a jump start on their undergraduate endeavors.
- Soar-in-4 Scholars – This timely graduation incentive program provides participants with priority course registration, guaranteed course availability, and other benefits. There were 92 Soar-in-4 Scholars still progressing toward their degree and 60 Soar-in-4 Scholars who graduated in the 2021-22 AY
- Accelerated 3-Year Degree Programs - 402 students (13% of the fall 2019 cohort) will have graduated in three years, which is up 1.7% from the previous year. In addition to launching accelerated programs, FAU is also committed to developing nimble curricula whenever feasible.
- Bachelor of Arts in Health Science - In 5 years, this degree program has awarded 736 degrees and has become one of the largest majors at FAU. It again reflects a commitment to a flexible curriculum that is informed by critical workforce needs and best practices in the academic field of health sciences.

Financial Incentives

- Launch Scholarship – In 2021-22, Launch scholarships were offered to 1,528 students who were incentivized to enroll in an extra course to help them stay on track towards timely graduation. The total amount awarded to students was \$1,080,810.
- Intern Owls Network (iON Internships) - 843 students participated in on-campus internships, which is a 30% increase from the previous year, offering them career experience in their academic disciplines, engaging them in a rich campus life, reducing transit time to off-campus part-time jobs, and increasing their likelihood to graduate on time with competitive salaries in their careers of choice.

Policy and Disincentives for Untimely Graduation

- Timely Graduation Policy – Changes in this policy resulted in a 4% increase in the average credits attempted by FTIC cohorts (from Fall 2016 to Fall 2021). Students are taking more credit hours – and more students are maintaining full- time course loads throughout their entire four years.
- Supporting Lower-Level Mathematics Courses - FAU has revamped math placement processes and provides free drop-in group tutoring online or in-person at the university's Math Learning Center.

Proactive Financial Aid Program

- FAU Academic Achievement Grant - 855 students benefited from this \$2.46M grant program that renews each year if students complete a minimum of 30 credits per year.
- FAU Academic Grant – 208 students benefited from this \$811K progressive grant program that increases in the annual award amount as the student continues to the next year.
- Recruitment Scholarships - 3,981 students received these renewable awards which have expectations for full-time enrollment in the fall and spring terms.
- Pathways to Graduate Education Scholarship - These scholarships incentivize students to finish their undergraduate degrees and start their graduate degrees at FAU earlier. In 2021- 22, 90 students received \$1,000 and 18 students received \$2,000 totaling \$126,000 total funds awarded.



STRATEGY (cont.)

Key Achievements for Last Year (Student, Faculty, Program, Institutional)

STUDENT ACHIEVEMENTS

- The Leon Charney Diplomacy Program placed 1st overall out of 51 competing universities at the annual diplomacy competition in Washington D.C., and 1st overall out of 207 competing universities at the annual competition in New York City, making it the first time in the competition's 95-year history that one university won the national award at both competitions in the same academic year.
- Matthew Maggio, undergraduate in the College of Engineering and Computer Science, was named an undergraduate national finalist in the "2021 Collegiate Inventors Competition®," a program of the National Inventors Hall of Fame®.
- Students in FAU's College of Engineering and Computer Science were awarded "Best Overall Idea" at the Florida Food Future Hackathon as part of Florida Food Waste Prevention Week.

FACULTY ACHIEVEMENTS

- Dr. Lisa Brennan, associate research professor in the Charles E. Schmidt College of Medicine, was awarded the 2022 National Foundation for Eye Research's (NFER) "Cataract Research Award."
- Dr. Yufei Tang, assistant professor in the College of Engineering & Computer Science, was awarded the National Science Foundation Early CAREER award.
- Dr. Shirley Pomponi, research professor at FAU's Harbor Branch Oceanographic Institute and associate director of the National Oceanic & Atmospheric Administration (NOAA) Cooperative Institute for Ocean Exploration, Research and Technology (CIOERT), was awarded the Society for In Vitro Biology's (SIVB) highest award – the 2022 "Lifetime Achievement Award."

PROGRAM ACHIEVEMENTS

- The Center for Online and Continuing Education, together with the Charles E. Schmidt College of Science, was awarded the Online Learning Consortium Accelerate 2021 Excellence and Innovation in Online Teaching Award for the development of online science labs.
- FAU's online master's in educational administration and supervision in the College of Education was ranked No. 13 in U.S. News & World Report No. 19 in last year's rankings.
- FAU's online master's in nursing program in the Christine E. Lynn College of Nursing was ranked No. 20 by U.S. News & World Report, rising twelve spots from the previous year.

INSTITUTIONAL ACHIEVEMENTS

- Named one of three finalists by The Association of Public and Land-grant Universities (APLU) for its national Degree Completion Award.
- Earned the 2022-2023 Military Friendly® School "Category: Tier 2 Research Institution," based on the expansion of services and spaces offered by FAU's Military and Veterans Student Success Center. This was the 11th consecutive year appearing on the Military Friendly School® list.
- Awarded the 2022 Innovation Award from Encoura Eduventures for novel approach of using "team-based analytics" to break down organizational barriers so that students can progress toward timely completion of their degree programs.



STRATEGY (cont.)

Performance-Based Funding Goal Adjustments

Academic Progress Rate [Second Fall Retention Rate with at Least a 2.0 GPA for Full-time FTIC students]

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
ACTUAL	80.4	79.2	81.0	78	77.7
APPROVED GOALS	84	82.2	80.6	81	81.9	83.2	84.5	85.8	87.1	.
PROPOSED GOALS	81.9	83.2	84.5	85.0	85.0

- Fall-to-spring retention is an important indicator used to project retention rates for our student’s mid-year. There were 5 years of consecutive increases in this leading indicator from fall 2015 - 2019 (+3.31%). From fall 2019 – fall 2021 The rate plateaued and slightly declined (-1.3%).
- FAU seeks to reset this year’s proposed 2022-23 goal to the approved 2021-22 goal and subsequent year’s goals would shift back a year in line with the 2021-22 approved goals.
- The Fall-to-spring retention rate for the fall 2022 cohort increased 1.9% and FAU is actively working to cultivate a campus culture where FAU students recognize the value of completing their degree at the institution. The entire university community will actively work to mitigate future decreases in retention through increased student communication, campus enhancements to promote a sense of belonging, and resource allocations (federal grants and institutional dollars) to financially vulnerable students.



PERFORMANCE-BASED FUNDING METRICS

1. Percent of Bachelor’s Graduates Enrolled or Employed (\$40,000+)

	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
ACTUAL	.	.	.	64.8	69.0
APPROVED GOALS
PROPOSED GOALS	70.0	70.5	71.0	71.5	72.0

Note: In November 2022, the Board’s Budget and Finance Committee approved a change increase the wage threshold for graduates found employed from \$30,000 to \$40,000. Due to the change in methodology, outcomes for graduates prior to 2019-20 are not available.

2. Median Wages of Bachelor’s Graduates Employed Full-time

	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
ACTUAL	38,200	39,500	41,000	41,500	45,300
APPROVED GOALS	40,300	40,000	41,000	42,000	43,000	44,000	45,000	46,000	46,500	.
PROPOSED GOALS	45,500	46,500	47,500	48,500	49,000

PBF Metric #3 Note: Beginning Spring 2020, The Coronavirus Aid, Relief, and Economic Security (CARES) Act Higher Education Emergency Relief Fund (HEERF) has provided institutions with gift aid for students that can be used until the 2022-23 academic year. Since these funds are non-recurring, the reporting of the Average Cost to the Student metric in the 2023 Accountability Plan will reflect the Average Cost to the Student with and without HEERF federal emergency grants. The Board of Governors will evaluate year-over-year improvement in 2025, when the federal emergency funds are no longer available (in 2022-23).

3.1. Average Cost to the Student [\[includes federal emergency funds\]](#)

	2017-18	2018-19	2019-20*	2020-21*	2021-22*	2022-23*	2023-24	2024-25	2025-26	2026-27
ACTUAL	12,220	9,760	7,690	6,100	1,680
APPROVED GOALS	15,210	12,218	9,500	7,600	6,100	8,000	8,000	8,000	8,000	.
PROPOSED GOALS	8,000	8,000	8,000	8,000	8,000

3.2. Average Cost to the Student [\[excludes federal emergency funds\]](#)

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
ACTUAL	12,220	9,760	8,820	8,610	7,650
APPROVED GOALS
PROPOSED GOALS	7,650	7,650	7,650	7,650	7,650



PERFORMANCE-BASED FUNDING METRICS (cont.)

4. FTIC Four-Year Graduation Rate [Full-time, First Time in College students]

	2014-18	2015-19	2016-20	2017-21	2018-22	2019-23	2020-24	2021-25	2022-26	2023-27
ACTUAL	33.9	37.4	47.5	49.8	49.4
APPROVED GOALS	30.0	36.8	39.0	48.0	50.0	50.5	51.0	51.5	52.0	.
PROPOSED GOALS	51.0	51.5	52.0	52.5	53.0

5. Academic Progress Rate [Second Fall Retention Rate with at Least a 2.0 GPA for Full-time FTIC students]

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
ACTUAL	80.4	79.2	81.0	78.0	77.7
APPROVED GOALS	84.0	82.2	80.6	81.0	81.9	83.2	84.5	85.8	87.1	.
PROPOSED GOALS	81.9	83.2	84.5	85.0	85.0

6. Percentage of Bachelor's Degrees Awarded within Programs of Strategic Emphasis

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
ACTUAL	49.3	52.2	52.8	58.3	61.3
APPROVED GOALS	51.0	51.8	52.9	53.1	58.5	58.5	58.5	58.5	58.5	.
PROPOSED GOALS	58.5	58.5	58.5	58.5	58.5

7. University Access Rate [Percent of Undergraduates with a Pell grant]

	FALL 2017	FALL 2018	FALL 2019	FALL 2020	FALL 2021	FALL 2022	FALL 2023	FALL 2024	FALL 2025	FALL 2026
ACTUAL	42.9	42.4	41.5	39.6	38.7
APPROVED GOALS	41	42	42	40	40	40	41	42	42	.
PROPOSED GOALS	40	41	42	42	42



PERFORMANCE-BASED FUNDING METRICS (cont.)

8. Percentage of Graduate Degrees Awarded within Programs of Strategic Emphasis

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
ACTUAL	64.4	65.4	65.7	66.5	67.5
APPROVED GOALS	62	62	63	63	67	67	67	67	67	.
PROPOSED GOALS	67	67	67	67	67

9a. BOG Choice: FCS AA Transfer Three-Year Graduation Rate [Full- and part-time students]

	2015-18	2016-19	2017-20	2018-21	2019-22	2020-23	2021-24	2022-25	2023-26	2024-27
ACTUAL	48.8	55.0	57.8	60.4	60.0
APPROVED GOALS	.	.	56	57	60	60	60	60	60	.
PROPOSED GOALS	61	61	62	62	63

Note: House Bill 2524 passed during the 2022 Florida Legislative session changed this metric from a two-year graduation rate to a three-year graduation rate.

9b. BOG Choice: FTIC Pell Recipient Six-Year Graduation Rate [Full- and part-time students]

	2012-18	2013-19	2014-20	2015-21	2016-22	2017-23	2018-24	2019-25	2020-26	2021-27
ACTUAL	51.9	51.1	55.3	55.9	61.4
APPROVED GOALS	.	.	.	56	57	58	58	58	59	.
PROPOSED GOALS	62	62	62	62	62

10. BOT Choice: Total Research Expenditures (\$M)

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
ACTUAL	48	51	54	58.	62
APPROVED GOALS	57	66	53	56	59	62	65	68	71	.
PROPOSED GOALS	65	68	71	75	79



KEY PERFORMANCE INDICATORS

Teaching & Learning (from the 2025 System Strategic Plan not included in PBF section)

1. Public University National Ranking [Number of Top50 Rankings based on BOG's official list of publications]

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
ACTUAL	0	0	0	0	1
APPROVED GOALS	0	0	0	0	1	1	1	1	1	.
PROPOSED GOALS	1	1	2	2	2

Note: For the 2023 Accountability Plan, the number of publications included in the Board's official list of rankings has declined from 12 to 11 after the Kiplinger's Best Value in Public Colleges rankings was discontinued. This can explain why Proposed goals might be one less than previously Approved goals.

2. Freshmen in Top 10% of High School Class

	FALL 2018	FALL 2019	FALL 2020	FALL 2021	FALL 2022	FALL 2023	FALL 2024	FALL 2025	FALL 2026	FALL 2027
ACTUAL	12	16	15	14	15
APPROVED GOALS	.	.	16	16	15	15	15	15	15	.
PROPOSED GOALS	15	15	15	15	15

3. Time to Degree for FTICs in 120hr programs

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
ACTUAL	4.7	4.4	4.4	4.3	4.1
APPROVED GOALS	4.7	4.5	4.4	4.3	4.3	4.2	4.2	4.2	4.2	.
PROPOSED GOALS	4.1	4.1	4.1	4.1	4.1

4. Percent of Baccalaureate Degrees Awarded Without Excess Hours

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
ACTUAL	77	80	81	82	85
APPROVED GOALS	76.0	78.8	80.1	81.4	82.7	82.7	82.7	82.7	82.7	.
PROPOSED GOALS	83	83	83	83	83



KEY PERFORMANCE INDICATORS (cont.)

Teaching & Learning (from the 2025 System Strategic Plan not included in PBF section)

5. Six-Year FTIC Graduation Rates [Full- & Part-time students]

	2012-18	2013-19	2014-20	2015-21	2016-22	2017-23	2018-24	2019-25	2020-26	2021-27
ACTUAL	51	49	55	54	61
APPROVED GOALS	50.0	51.5	54	55.5	56.5	57.5	58.5	58.5	58.5	.
PROPOSED GOALS	63.0	63.0	63.0	63.0	63.0

6. FCS AA Transfer Two-Year Graduation Rate [Full-time students]

	2016-18	2017-19	2018-20	2019-21	2020-22	2021-23	2022-24	2023-25	2024-26	2025-27
ACTUAL	40	42	46	48	47
APPROVED GOALS	.	.	.	47	48.2	49	50	50	50	.
PROPOSED GOALS	49	50	50	50	51

7. Pell Recipient Four-Year Graduation Rate [for Full-Time FTIC]

	2014-18	2015-19	2016-20	2017-21	2018-22	2019-23	2020-24	2021-25	2022-26	2023-27
ACTUAL	33	37	48	51	49
APPROVED GOALS	.	.	41	50	51	51	51	51	51	.
PROPOSED GOALS	51	51	51	51	51

8. Bachelor's Degrees Awarded [First Majors Only]

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
ACTUAL	5,822	5,786	5,969	5,915	6,049
APPROVED GOALS	5,722	5,851	5,880	5,910	5,939	5,950	6,000	6,050	6,050	.
PROPOSED GOALS	5,950	6,000	6,050	6,050	6,050

9. Graduate Degrees Awarded [First Majors Only]

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
ACTUAL	1,790	1,758	1,856	1,814	1,922
APPROVED GOALS	1,696	1,847	1,808	1,817	1,826	1,840	1,860	1,880	1,900	.
PROPOSED GOALS	1,860	1,880	1,900	1,920	1,940

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Florida Atlantic University
BOT Approved April 25, 2023





KEY PERFORMANCE INDICATORS (cont.)

Teaching & Learning (from the 2025 System Strategic Plan not included in PBF section)

10. Percentage of Bachelor's Degrees Awarded to African-American & Hispanic Students

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
ACTUAL	48	49	50	50	51
APPROVED GOALS	48	49	50	51	52	52	52	52	52	.
PROPOSED GOALS	52	52	52	52	52

11. Percentage of Adult (Aged 25+) Undergraduates Enrolled

	FALL 2018	FALL 2019	FALL 2020	FALL 2021	FALL 2022	FALL 2023	FALL 2024	FALL 2025	FALL 2026	FALL 2027
ACTUAL	24	22	21	19	17
APPROVED GOALS	24	24	25	21	21	21	21	21	21	.
PROPOSED GOALS	18	18	18	18	18

12. Percent of Bachelor's Degrees in STEM & Health

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
ACTUAL	32	34	35	38	41
APPROVED GOALS	32	32	32	33	35	35	35	35	35	.
PROPOSED GOALS	41	41	41	41	41

13. Percent of Graduate Degrees in STEM & Health

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
ACTUAL	46	47	45	45	46
APPROVED GOALS	44	46	46	47	47	47	47	47	47	.
PROPOSED GOALS	47	47	47	47	47



KEY PERFORMANCE INDICATORS (cont.)

Teaching & Learning (from the 2025 System Strategic Plan not included in PBF section)

14. Professional Licensure & Certification Exam First-time Pass Rates

CALENDAR YEAR	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
NURSING										
Boca Raton	97	92	96	83	79	100	100	100	100	100
Davie	.	.	.	67	55	100	100	N/A	N/A	N/A
<i>US Average</i>	92	91	90	86	82
MEDICINE (2YR)										
	95	95	97	98	89	100	100	100	100	100
<i>US Average</i>	96	97	97	96	93

CROSS-YEAR	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
MEDICINE (4Y-CK)	98	100	100	100	98	100	100	100	100	100
<i>US Average</i>	97	98	98	99	99

Exam Scores Relative to Benchmarks

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
ABOVE OR TIED	2	2	3	2	0	4	4	3	3	3
TOTAL	3	3	3	4	4	4	4	3	3	3



KEY PERFORMANCE INDICATORS (cont.)

Scholarship, Research & Innovation Metrics

15. National Academy Memberships

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
ACTUAL	1	1	1	1	1
APPROVED GOALS	3	2	1	1	1	1	2	2	2	.
PROPOSED GOALS	1	1	1	1	2

16. Faculty Awards

	FALL 2016	FALL 2017	FALL 2018	FALL 2019	FALL 2020	FALL 2021	FALL 2022	FALL 2023	FALL 2024	FALL 2025
ACTUAL	2	2	5	1	N/A
APPROVED GOALS	2	0	2	2	3	3	3	3	4	.
PROPOSED GOALS	N/A	N/A	N/A	N/A	N/A

Note: The Center for Measuring University Performance's "Top American Research Universities," report used for this metric has been discontinued.

17. Percent of Undergraduates Engaged in Research

	SPRING 2018	SPRING 2019	SPRING 2020	SPRING 2021	SPRING 2022	SPRING 2023	SPRING 2024	SPRING 2025	SPRING 2026	SPRING 2027
ACTUAL	.	.	23	17	23
APPROVED GOALS	18	19	20	21	22	.
PROPOSED GOALS	23	24	24	25	25

18. Total Research Expenditures (\$M)

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
ACTUAL	48	51	54	58	62
APPROVED GOALS	57	66	53	56	59	62	65	68	71	.
PROPOSED GOALS	65	68	71	75	79

19. Research Expenditures from External Sources (\$M)

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
ACTUAL	26	31	35	39	39
APPROVED GOALS	.	.	33	35	43	45	47	49	51	.
PROPOSED GOALS	45	47	49	51	51



KEY PERFORMANCE INDICATORS (cont.)

Scholarship, Research & Innovation Metrics

20. Utility Patents Awarded

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
ACTUAL	1	3	1	5	2
APPROVED GOALS	1	1	2	2	3	3	3	4	2	.
PROPOSED GOALS	3	3	4	4	4

21. Number of Licenses/Options Executed Annually

	2016-17*	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
ACTUAL	2	3	3	3	2
APPROVED GOALS	23	0	1	2	2	2	2	2	2	.
PROPOSED GOALS	2	2	2	2	2

Note*: The 2016-17 actual and out-year goals exclude IP provisions in sponsored research agreements and IP assignments in this category. After review of this metric's definition and the AUTM Licensing Survey definitions of "License/ Option Agreement" it was determined these two types of agreements were not appropriate to include.

22. Number of Start-up Companies Created

	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
ACTUAL	2	3	1	1	0
APPROVED GOALS	3	1	2	3	4	5	6	6	6	.
PROPOSED GOALS	1	1	2	2	2



KEY PERFORMANCE INDICATORS (cont.)

Institution Specific Goals

To further distinguish the university’s distinctive mission, the university may choose to provide additional metric goals that are based on the university’s own strategic plan.

Percent of Course Sections Offered Via Fully Distance and Primarily Distance Learning

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
ACTUAL	13	14	16	65	28
APPROVED GOALS
PROPOSED GOALS	28	28	29	29	30

Note: The metric title has been updated to reflect changes made to the list of course modalities in fall 2020.

Time to Degree for FTIC's in 120hr Programs

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
ACTUAL	4.7	4.4	4.4	4.3	4.1
APPROVED GOALS	4.7	4.5	4.4	4.3	4.3	4.2	4.2	4.2	4.2	.
PROPOSED GOALS	4.1	4.1	4.1	4.1	4.1

Percent of Undergraduates who Attend Full-time

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
ACTUAL	68	69	66	65	65
APPROVED GOALS	.	.	.	70	66	66.5	67	67.5	68	.
PROPOSED GOALS	66	67	67	68	68



ENROLLMENT PLANNING

Fall Headcount Enrollment by Student Level [all degree-seeking students, all campuses]

UNDERGRADUATE	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
ACTUAL	23,238	23,424	24,379	23,683	23,057
APPROVED GOALS	24,257	23,887	23,905	25,310	23,507	23,563	23,620	23,676	23,733	.
<i>PROPOSED GOALS</i>	23,050	23,191	23,521	23,857	24,199
GRADUATE	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
ACTUAL	4,868	4,940	5,013	5,064	5,160
APPROVED GOALS	4,950	4,917	4,989	5,063	5,115	5,166	5,217	5,270	5,322	.
<i>PROPOSED GOALS</i>	5,238	5,316	5,441	5,567	5,717

Fall Headcount Enrollment by Student Type [all degree-seeking students, all campuses]

UNDERGRADUATE	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
FTIC: New	3,165	3,284	4,251	3,925	4,366	4,000	4,000	4,000	4,000	4,000
FTIC: Returning	8,681	8,916	9,017	9,378	9,167	9,388	9,389	9,576	9,768	9,963
Transfer: FCS w/ AA	6,856	6,565	6,266	5,873	5,124	5,201	5,279	5,358	5,438	5,520
Other Undergraduates	3,749	3,797	3,844	3,487	3,482	3,534	3,587	3,641	3,696	3,751
Post-Baccalaureates	787	862	1,001	1,020	918	927	936	946	955	965
Subtotal	23,238	23,424	24,379	23,683	23,057	23,050	23,191	23,521	23,857	24,199
GRADUATE	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Master's	3,677	3,704	3,738	3,759	3,865	3,923	3,982	4,042	4,102	4,164
Research Doctoral	781	796	838	898	906	920	933	947	962	976
Professional Doctoral	410	440	437	407	389	395	401	452	503	577
Subtotal	4,868	4,940	5,013	5,064	5,160	5,238	5,316	5,441	5,567	5,717
TOTAL	28,106	28,364	29,392	28,747	28,217	28,288	28,507	28,962	29,424	29,916

Note: This table reports this number of students enrolled by student type categories. These headcounts only include those seeking a degree – unclassified students (e.g., dual enrolled) are not included. The student type for undergraduates is based on the 'Type of Student at Most Recent Admission'. The First Time in College (FTIC) student was admitted in the same fall term or in the preceding summer term – this includes those who were re-admitted as FTICs.



ENROLLMENT PLANNING (cont.)

Percent of Baccalaureate-Seeking Resident Undergraduates Earning 15+ Credits [Fall term]

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
ACTUAL	12	15	13	12	14
APPROVED GOALS	.	13	15	13	13	13	13	13	13	.
PROPOSED GOALS	14	14	14	14	14

Full-Time Equivalent (FTE) Enrollment by Course Level

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2028-29
LOWER	9,376	9,785	9,904	10,313	9,863	10,111	10,209	10,308	10,409	10,510	10,612
UPPER	12,063	12,137	12,402	12,838	12,167	11,684	11,798	11,912	12,028	12,145	12,263
GRAD 1	2,917	2,918	2,962	2,996	3,021	3,070	3,116	3,163	3,210	3,258	3,307
GRAD 2	564	576	615	647	632	621	634	647	660	674	688
TOTAL	24,920	25,416	25,883	26,794	25,683	25,486	25,757	26,030	26,307	26,587	26,870

Note: Full-time Equivalent (FTE) student is a measure of all instructional activity (regardless of fundability) that is based on the number of credit hours for all students during an academic (summer, fall, spring) year. FTE is based on the standard national definition, which divides undergraduate credit hours by 30 and graduate credit hours by 24. Pursuant to section 1013.31, Florida Statutes, Board facilities staff use this data as a key factor in the calculation of facility space needs for university educational plant surveys.

Percent FTE Enrollment by Method of Instruction

	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
UNDERGRADUATE										
All Distance (100%)	22	24	28	79	44	46	47	48	49	50
Primarily Dist. (80-99%)	1	1	1	0	0	0	0	0	0	0
Flex	0	0	0	11	16	6	10	10	10	10
Hybrid (50-79%)	5	5	5	9	2	3	5	5	5	5
Classroom (0-49%)	72	70	66	0	38	45	38	37	36	35
GRADUATE										
All Distance (100%)	35	37	38	78	55	53	53	53	53	53
Primarily Dist. (80-99%)	0	0	0	0	0	0	0	0	0	0
Flex	0	0	0	8	15	10	10	10	10	10
Hybrid (50-79%)	5	5	5	13	1	4	5	5	5	5
Classroom (0-49%)	61	58	57	1	30	33	32	32	32	32

Note: Effective for the Fall 2020 term, Board staff added a new FLEX value to capture the course sections in which there is a mix of modalities within the same course section that allows students the option to switch between the modalities during the term. See definitions sections for a detailed description.



ACADEMIC PROGRAM COORDINATION

New Programs for Consideration by Institution in AY 2023-24

The SUS Council of Academic Vice Presidents Academic Program Coordination Work Group will review these programs as part of their on-going coordination efforts. The programs listed below are based on the 2022 Accountability Plan list for programs under consideration for 2023-24.

PROGRAM TITLES	CIP CODE	AREA OF STRATEGIC EMPHASIS	OTHER INST W/ SAME PROGRAM	OFFERED VIA DISTANCE LEARNING IN SYSTEM	PROJECTED ENROLLMENT IN 5 TH YEAR	PROPOSED DATE OF SUBMISSION TO UBOT
UNDERGRADUATE						
BFA Graphic Design	50.0409	GAP	FAMU, UF, USF, UNF, FSU	No	105	Spring 2024
BABA General Business	52.0101		FSU, UCF, USF, UWF	No	350	Spring 2023
BA Global Studies	30.2001	Global	FIU, NCF, UCF, UF, UNF	No	65	Spring 2023
BSE Biomedical Engineering	14.0501	STEM	FAMU, FGCU, FIU, FSU, UF, USF	No	40	Spring 2023
MASTER'S, SPECIALIST AND OTHER ADVANCED MASTER'S PROGRAMS						
N/A						
DOCTORAL PROGRAMS						
N/A						

New Programs for Consideration by Institution in AY 2024-26

These programs will be used in the 2024 Accountability Plan list for programs under consideration for 2024-26.

PROGRAM TITLES	CIP CODE	AREA OF STRATEGIC EMPHASIS	OTHER INST W/ SAME PROGRAM	OFFERED VIA DISTANCE LEARNING IN SYSTEM	PROJECTED ENROLLMENT IN 5 TH YEAR	PROPOSED DATE OF SUBMISSION TO UBOT
UNDERGRADUATE						
BBA Business Law and Ethics	22.0216		None	No	60	Fall 2024
BA Audio Engineering Technology	15.0307	STEM	None	No	60	Fall 2024
BS Communication Sciences & Disorders	51.0204	HEALTH	FSU, UCF, UF, USF	No	40	Fall 2024
BSE Secondary Education & Teaching	13.1205	Education	FAMU, FGCU, FSU, UCF, UNF	No	100	Fall 2024

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PROGRAM TITLES	CIP CODE	AREA OF STRATEGIC EMPHASIS	OTHER INST W/ SAME PROGRAM	OFFERED VIA DISTANCE LEARNING IN SYSTEM	PROJECTED ENROLLMENT IN 5 TH YEAR	PROPOSED DATE OF SUBMISSION TO UBOT
MASTER'S, SPECIALIST AND OTHER ADVANCED MASTER'S PROGRAMS						
MS Marketing	52.1401	GAP	USF, UF, FIU	No	30	Fall 2024
MED Research Methodology	13.0603		FSU, UF, FIU	No	30	Fall 2024
MS Architecture	04.0902	STEM	FIU	No	30	Fall 2024
MS Urban Design	04.0401	STEM	USF	No	40	Fall 2024
MS Aerospace Engineering	14.0201	STEM	UCF, UF	No	30	Fall 2025
MS Engineering & Computer Science	15.1599	STEM	None	No	30	Fall 2025
MPH Public Health	51.2201	HEALTH	FAMU, FIU, FSU, UF, UNF, USF, UWF	No	30	Fall 2024
MS Financial Technology	30.7104	STEM	UCF	No	30	Fall 2025
MS Clinical & Translational Science	51.1402	HEALTH	None	No	30	Fall 2025
MS Biology & Computer Science	26.1104	STEM	None	No	50	Fall 2024
DOCTORAL PROGRAMS						
PhD Health Science Innovation & Technology	51.0722	HEALTH	None	No	40	Fall 2024
PhD Biomedical Engineering	14.0501	STEM	FAMU, FIU, FSU, UF, USF	No	30	Fall 2025

DEFINITIONS

Performance Based Funding (PBF)

PBF-1. Percent of Bachelor's Graduates Enrolled or Employed (\$40,000+) One Year After Graduation: This metric is based on the percentage of a graduating class of bachelor's degree recipients who are enrolled or employed (earning at least \$40,000) somewhere in the United States. This data includes non-Florida data from all states and districts, including the District of Columbia and Puerto Rico; and military enlistment as reported by the institutions. Students who do not have valid social security numbers and are not found enrolled are excluded. Students not found enrolled following graduation and/or employed are also excluded. Sources: State University Database System (SUDS), Florida Department of Economic Opportunity (DEO) analysis of State Wage Interchange System (SWIS), and National Student Clearinghouse (NSC).

PBF-2. Median Wages of Bachelor's Graduates Employed Full-Time One Year After Graduation: This metric is based on annualized Unemployment Insurance (UI) wage data from the fourth fiscal quarter after graduation for bachelor's recipients. This data does not include individuals who are self-employed, employed by the military, those without a valid social security number, or making less than minimum wage. This data now includes non-Florida data from all states and districts, including the District of Columbia and Puerto Rico. Sources: State University Database System (SUDS) and Florida Department of Economic Opportunity (DEO) analysis of State Wage Interchange System (SWIS).

PBF-3. Cost to the Student Net Tuition & Fees for Resident Undergraduates per 120 Credit Hours: This metric compares the average sticker price and the average gift aid amount. The sticker price includes: (1) tuition and fees for resident undergraduates; (2) books and supplies (we use a proxy as calculated by the College Board); and (3) the average number of credit hours attempted by students who were admitted as an FTIC student who graduated with a bachelor's degree from a program that requires only 120 credit hours. The gift aid amount includes: (1) financial aid (grants, scholarships, waivers and third-party payments) provided to resident undergraduate students during the most recent academic year; (2) the total number of credit hours for those resident undergraduates. The average gift aid award per credit hour was multiplied by 120 and compared to the sticker price. Sources: State University Database System (SUDS), the Legislature's annual General Appropriations Act, and university required fees as approved by the Florida Board of Governors.

PBF-4. Four Year FTIC Graduation Rate: This metric is based on the percentage of first-time-in-college (FTIC) students who started in the fall (or summer continuing to fall) term and were enrolled full-time in their first semester and had graduated from the same institution by the summer term of their fourth year. FTIC includes 'early admit' students who were admitted as a degree-seeking student prior to high school graduation. Students who were enrolled in advanced graduate programs during their 4th year were excluded. Source: State University Database System (SUDS).

PBF-5. Academic Progress Rate [2nd Year Retention with 2.0 GPA or Above]: This metric is based on the percentage of first-time-in-college (FTIC) students who started in the fall (or summer continuing to fall) term and were enrolled full-time in their first semester and were still enrolled in the same institution during the next fall term with a grade point average (GPA) of at least 2.0 at the end of their first year (fall, spring, summer). Source: State University Database System (SUDS).



DEFINITIONS (cont.)

PBF-6: Bachelor's Degrees within Programs of Strategic Emphasis: This metric is based on the number of baccalaureate degrees awarded within the programs designated by the Board of Governors as 'Programs of Strategic Emphasis.' A student who has multiple majors in the subset of targeted Classification of Instruction Program codes will be counted twice (i.e., double-majors are included). Source: State University Database System (SUDS).

PBF-7: University Access Rate Percent of Undergraduates with a Pell Grant: This metric is based the number of undergraduates enrolled during the fall term who received a Pell Grant during the fall term. Students who were not eligible for Pell Grants (e.g., unclassified, non-resident aliens, post-baccalaureate students) were excluded from the denominator for this metric. Source: State University Database System (SUDS).

PBF-8a: Graduate Degrees within Programs of Strategic Emphasis: This metric is based on the number of graduate degrees awarded within the programs designated by the Board of Governors as 'Programs of Strategic Emphasis.' A student who has multiple majors in the subset of targeted Classification of Instruction Program codes will be counted twice (i.e., double majors are included). Source: State University Database System (SUDS).

PBF-8b: Percentage of Newly Admitted FTICs with High School GPA of a 4.0 or Higher: (*Applies only to New College of Florida*): Percent of all degree-seeking, first-time, first-year (freshman) students who had a high school grade point average of a 4.0 or higher. Source: State University Database System (SUDS).

PBF-9a: FCS AA Transfer Three-Year Graduation Rate [Full- and part-time students]: This transfer cohort is defined as undergraduates entering in fall term (or summer continuing to fall) from the Florida College System with an Associate in Arts (AA) degree. The rate is the percentage of the initial cohort that has either graduated from the same institution by the summer term of their third academic year. Both full-time and part-time students are used in the calculation. Students who were flagged as enrolled in advanced graduate programs that would not earn a bachelor's degree are excluded. Source: State University Database System (SUDS).

PBF-9b: FTIC Pell Recipient Six-Year Graduation Rate [Full- and Part-time students]: This metric is based on the percentage of first-time-in-college (FTIC) students who started in the fall (or summer continuing to fall) term and were enrolled full-or part-time in their first semester and who received a Pell Grant during their first year (summer to spring) and who graduated from the same institution by the summer term of their sixth year. Students who were flagged as enrolled in advanced graduate programs that would not earn a bachelor's degree were excluded. Source: State University Database System (SUDS).

PBF-10. FAMU: Number of Bachelor's Degrees Awarded to Transfers with AA Degrees from FCS: This is a count of first-major baccalaureate degrees awarded to students who entered as FCS AA Transfers. First majors include the most common scenario of one student earning one degree in one Classification of Instructional Programs (CIP) code. A student who earns two baccalaureate degrees under two different degree CIPs is counted twice. Source: State University Database System (SUDS).

PBF-10. FAU: Total Research Expenditures: Total expenditures for all research activities, including non-science and engineering activities. Source: As reported by each institution to the National Science Foundation annual survey of Higher Education Research and Development (HERD) based on the NSF rules and definitions.



DEFINITIONS (cont.)

PBF-10. FGCU: Number of Bachelor's Degrees Awarded to Hispanic & African Americans: Race/Ethnicity data is self-reported by students to the university. This includes students who self-select Hispanic, Non-Hispanic African Americans, and those who select multiple races, including Black/African American. Degree data is based on first-major counts only; second majors are not included. Source: State University Database System (SUDS).

PBF-10. FIU: Number of Post-Doctoral Appointees: The number of postdoctoral appointees awarded annually. Source: National Science Foundation/National Institutes of Health Survey of Graduate Students and Postdoctorates in Science and Engineering (GSS).

PBF-10. FPOLY: Percent of Bachelor's Graduates with 2 or more Workforce Experiences: The percentage of Bachelor's recipients who completed at least two of the following four workforce experiences: external internships, industry-sponsored capstone projects, undergraduate research (from an externally funded research grant), and certifications. Source: Florida Polytechnic University student survey data reported to the Florida Board of Governors.

PBF-10. FSU: Number of Bachelor's Graduates who passed an Entrepreneurship Class: The number of Bachelor's recipients who passed one or more graded Entrepreneurship courses before graduating and while not above Excess Hours. Source: Florida State University student data reported to the Florida Board of Governors.

PBF-10. NCF: Percent of FTIC Graduates Completing 3 or more High Impact Practices: The percentage of graduating seniors who started as FTIC students and who complete three or more high-impact practices as defined by the National Survey of Student Engagement (NSSE) and the Association of American Colleges & Universities. High-impact practices include: (1) capstone project or thesis, (2) internships, (3) study abroad, (4) writing-intensive courses, (5) living-learning communities, (6) undergraduate research, (7) first-year experience, (8) learning communities, (9) service-learning, and (10) collaborative projects. Multiple activities within the same category only count once (e.g., a student completing three internships has completed one high impact practice). Source: New College of Florida student survey data reported to the Florida Board of Governors.

PBF-10. UCF: Percent of Bachelor's Degrees Awarded to African American and Hispanic Students: Percent of degrees is based on the number of baccalaureate degrees awarded to Hispanic and non-Hispanic African American students divided by the total degrees awarded - excluding those awarded to non-resident aliens and unreported. Source: State University Database System (SUDS).

PBF-10. UF: Endowment Size (M): Assets invested by an institution to support its educational mission. Source: National Association of College and University Business Officers (NACUBO) and Commonfund Institute's annual report of Market Value of Endowment Assets.

PBF-10. UNF: Percent of Undergraduate FTE in Online Courses: Full-time equivalent (FTE) student is a measure of instructional activity that is based on the number of credit hours that students enroll. FTE is based on the Integrated Postsecondary Education Data System (IPEDS) definition, which divides undergraduate credit hours by 30. Online, or distance learning, courses provide at least 80 percent of the direct instruction using some form of technology when the student and instructor are separated by time or space, or both per Section 1009.24(17), Florida Statutes. Source: State University Database System (SUDS).



DEFINITIONS (cont.)

PBF-10. USF: 6-Year Graduation Rates (FT/PT): The first-time-in-college (FTIC) cohort is defined as undergraduates entering in fall term (or summer continuing to fall) with fewer than 12 hours earned since high school graduation. The rate is the percentage of the initial cohort that has either graduated from the same institution by the summer term of their sixth academic year. Both full-time and part-time students are used in the calculation. FTIC includes 'early admits' students who were admitted as degree-seeking students prior to high school graduation. Source: State University Database System (SUDS).

PBF-10. UWF: Percent of Baccalaureate Graduates Completing 2+ Types of High-Impact Practices: The percentage of graduating seniors completing two or more high-impact practices as defined by the Association of American Colleges & Universities. High-impact practices include: (1) first-year seminar & experiences, (2) common intellectual experience, (3) writing-intensive courses, (4) collaborative assignments & projects, (5) diversity/global learning, (6) ePortfolios, (7) service learning, community-based learning, (8) internships, (9) capstone courses & projects. Multiple activities within the same category only count once (e.g., a student completing three internships has completed one high-impact practice). Source: University of West Florida student data reported to the Florida Board of Governors.

Preeminence Research University (PRE)

PRE-A: Average GPA & Average SAT: An average weighted grade point average of 4.0 or higher on a 4.0 scale and an average SAT score of 1200 or higher on a 1600-point scale or an average ACT score of 25 or higher on a 36 score scale, using the latest published national concordance table developed jointly by the College Board and ACT, Inc., for fall semester incoming freshmen, as reported annually.

PRE-B: National University Rankings: A top-50 ranking on at least two well-known and highly respected national public university rankings, reflecting national preeminence, using the most recent rankings. Sources: Princeton Review, Fiske Guide, QS World University Ranking, Times Higher Education World University Ranking, Academic Ranking of World University, U.S. News and World Report National University, U.S. News and World Report National Public University, U.S. News and World Report Liberal Arts Colleges, Forbes, Washington Monthly Liberal Arts Colleges, Washington Monthly National University, and the Center for Measuring University Performance.

PRE-C: Freshmen Retention Rate: Freshman Retention Rate (full-time, FTIC) cohorts are based on first-year undergraduate students who enter the institution in the fall term (or summer term and continue into the fall term). Percent retained is based on those who are enrolled during the second fall term. Source: State University Database System (SUDS).

PRE-D: 4-year Graduation Rate: This metric is based on the percentage of first-time-in-college (FTIC) students who started in the fall (or summer continuing to fall) term and were enrolled full-time in their first semester and had graduated from the same institution by the summer term of their fourth year. FTIC includes 'early admit' students who were admitted as degree-seeking students prior to high school graduation. Students who were enrolled in advanced graduate programs during their 4th year were excluded. Source: State University Database System (SUDS).



DEFINITIONS (cont.)

PRE-E: National Academy Memberships: National Academy Memberships held by faculty. Source: The Center for Measuring University Performance in the Top American Research Universities (TARU) annual report or the official membership directories maintained by each national academy.

PRE-F: Total Science & Engineering Research Expenditures: Research expenditures within Science & Engineering disciplines. Source: As reported by each institution to the National Science Foundation (NSF) annual survey of Higher Education Research and Development (HERD) based on the NSF rules and definitions.

PRE-G: Science & Engineering Research Expenditures in Non-Health Sciences: Research expenditures within Science & Engineering in non-medical sciences. Source: As reported by each institution to the National Science Foundation annual survey of Higher Education Research and Development (HERD) based on the NSF rules and definitions.

PRE-H: National Ranking in Research Expenditures: The NSF identifies eight broad disciplines within Science & Engineering: Computer Science, Engineering, Environmental Science, Life Science, Mathematical Sciences, Physical Sciences, Psychology, and Social Sciences. The rankings by discipline are determined by BOG staff using the NSF online database.

PRE-I: Patents Awarded: Total utility patents awarded for the most recent three calendar year period. Based on legislative staff guidance, Board staff query the USPTO database with a query that only counts utility patents: "(AN/"University Name" AND ISD/yyyymmdd->yyyymmdd AND APT/1)". Source: United States Patent and Trademark Office (USPTO).

PRE-J: Doctoral Degrees Awarded Annually: Includes doctoral research degrees and professional doctoral degrees awarded in medical and health care disciplines. Also includes veterinary medicine. Source: State University Database System (SUDS).

PRE-K: Number of Post-Doctoral Appointees: The number of postdoctoral appointees awarded annually. Source: National Science Foundation/National Institutes of Health Survey of Graduate Students and Postdoctorates in Science and Engineering (GSS).

PRE-L: Endowment Size (M): Assets invested by an institution to support its educational mission. Source: National Association of College and University Business Officers (NACUBO) and Commonfund Institute's annual report of Market Value of Endowment Assets.

Key Performance Indicators (KPI)

KPI-1: Public University National Ranking: A top-50 ranking on at least two well-known and highly respected national public university rankings, reflecting national preeminence, using the most recent rankings. Sources: Princeton Review, Fiske Guide, QS World University Ranking, Times Higher Education World University Ranking, Academic Ranking of World University, U.S. News and World Report National University, U.S. News and World Report National Public University, U.S. News and World Report Liberal Arts Colleges, Forbes, Washington Monthly Liberal Arts Colleges, Washington Monthly National University, and Center for Measuring University Performance.

KPI-2: Freshmen in Top 10% of High School Class: Percent of all degree-seeking, first-time, first-year (freshman) students who had high school class rank within the top 10% of their graduating high school class. Source: As reported by each university on the Common Data Set.



DEFINITIONS (cont.)

KPI-3: Time to Degree for FTICs in 120hr programs: This metric is the number of years between the start date (using the student entry date) and the end date (using the last month in the term degree was granted) for a graduating class of first-time, single-major baccalaureates in 120 credit hour programs within a (summer, fall, spring) year. Source: State University Database System (SUDS).

KPI-4: Percent of Bachelor's Degrees Without Excess Hours: This metric is based on the percentage of baccalaureate degrees awarded within 110% of the credit hours required for a degree based on the Board of Governors Academic Program Inventory. This metric excludes the following types of student credits: accelerated mechanisms, remedial coursework, non-native credit hours that are not used toward the degree, non-native credit hours from failed, incomplete, withdrawn, or repeated courses, credit hours from internship programs, credit hours up to 10 foreign language credit hours, and credit hours earned in military science courses that are part of the Reserve Officers' Training Corps (ROTC) program. Starting in 2018-19, the calculation for this metric included a new type of statutory exclusion of up to 12 credit hours for students who graduated in four years or less. This metric does not report the number of students who paid the "Excess Hour Surcharge" (Section 1009.286, Florida Statutes). Source: State University Database System (SUDS).

KPI-5: Six-Year FTIC Graduation Rates [full- & part-time students]: The first-time-in-college (FTIC) cohort is defined as undergraduates entering in fall term (or summer continuing to fall) with fewer than 12 hours earned since high school graduation. The rate is the percentage of the initial cohort that has either graduated from the same institution by the summer term of their sixth academic year. Both full-time and part-time students are used in the calculation. FTIC includes 'early admits' students who were admitted as degree-seeking students prior to high school graduation. Source: State University Database System (SUDS).

KPI-6: FCS AA Transfer Two-Year Graduation Rate [full-time students]: This transfer cohort is defined as undergraduates entering in fall term (or summer continuing to fall) from the Florida College System with an Associate in Arts (AA) degree. The rate is the percentage of the initial cohort that has either graduated from the same institution by the summer term of their second academic year. Only full-time students are used in the calculation. Students who were flagged as enrolled in advanced graduate programs in their 2nd year were excluded. Source: State University Database System (SUDS).

KPI-7: Pell Recipient Four-Year Graduation Rate [for full-time FTIC]: This metric is based on the percentage of first-time-in-college (FTIC) students who started in the fall (or summer continuing to fall) term and were enrolled full-time in their first semester and who received a Pell Grant during their first year and who graduated from the same institution by the summer term of their fourth year. FTIC includes 'early admit' students who were admitted as degree-seeking students prior to high school graduation. Students who were flagged as enrolled in advanced graduate programs that would not earn a bachelor's degree were excluded. Source: State University Database System (SUDS).

KPI-8: Bachelor's Degrees Awarded & KPI-9: Graduate Degrees Awarded: This is a count of first-major baccalaureate and graduate degrees awarded. First majors include the most common scenario of one student earning one degree in one Classification of Instructional Programs (CIP) code. In cases where a student earns a baccalaureate degree under two different degree CIPs, a distinction is made between "dual degrees" and "dual majors." Also included in first majors are "dual degrees," which are counted as separate degrees (e.g., counted twice). In these cases, both degree CIPs receive a "degree fraction" of 1.0. The calculation of degree fractions is made according to each institution's criteria. Source: State University Database System (SUDS).



DEFINITIONS (cont.)

KPI-10: Bachelor's Degrees Awarded to African-American & Hispanic Students: Race/Ethnicity data is self-reported by students to each university. The non-Hispanic, African-American, and Hispanic categories do not include students classified as Non-Resident Alien or students with a missing race code. Degree data is based on first-major counts only; second majors are excluded. Percentage of degrees is based on the number of baccalaureate degrees awarded to non-Hispanic African-American and Hispanic students divided by the total degrees awarded, excluding those awarded to non-resident aliens and unreported. Source: State University Database System (SUDS).

KPI-11: Percentage of Adult (Aged 25+) Undergraduates Enrolled: This metric is based on the age of the student at the time of their fall term enrollment, not their age upon entry. As a proxy, age is based on birth year, not birth date. Unclassified students with a high school diploma (or GED) and above are included in this calculation. Source: State University Database System (SUDS).

KPI-12: Percent of Bachelor's Degrees in STEM & Health & KPI-13: Percent of Graduate Degrees in STEM & Health: The percentage of degrees that are classified as STEM or Health disciplines by the Board of Governors in the Academic Program Inventory. These counts include second majors. Second majors include all dual/second majors (e.g., degree CIP receive a degree fraction that is less than 1). The calculation of degree fractions is made according to each institution's criteria. The calculation for the number of second majors rounds each degree CIP's fraction of a degree up to 1 and then sums the total. Second majors are typically used when providing degree information by discipline/CIP, to better convey the number of graduates who have specific skill sets associated with each discipline. Source: State University Database System (SUDS).

KPI-14: Licensure & Certification Exam Pass Rates: The average pass rates as a percentage of all first-time examinees for Nursing, Law, Medicine, Veterinary, Pharmacy, Dental, Physical Therapy, and Occupational Therapy, when applicable. The average pass rate for the nation or state is also provided as a contextual benchmark. The Board's 2025 System Strategic Plan calls for all institutions to be above or tied the exam's respective benchmark. The State benchmark for the Florida Bar Exam excludes non-Florida institutions. The national benchmark for the USMLE exams is based on rates for MD degrees from U.S. institutions. Source: BOG staff analysis of exam pass rates provided by institutions or licensure/certification boards.

KPI-15: National Academy Memberships: National Academy Memberships held by faculty. Source: Center for Measuring University Performance in the Top American Research Universities (TARU) annual report or the official membership directories maintained by each national academy.



DEFINITIONS (cont.)

KPI-16: Faculty Awards: Awards include: American Council of Learned Societies (ACLS) Fellows, Beckman Young Investigators, Burroughs Wellcome Fund Career Awards, Cottrell Scholars, Fulbright American Scholars, Getty Scholars in Residence, Guggenheim Fellows, Howard Hughes Medical Institute Investigators, Lasker Medical Research Awards, MacArthur Foundation Fellows, Andrew W. Mellon Foundation Distinguished Achievement Awards, National Endowment for the Humanities (NEH) Fellows, National Humanities Center Fellows, National Institutes of Health (NIH) MERIT, National Medal of Science and National Medal of Technology, NSF CAREER awards (excluding those who are also PECASE winners), Newberry Library Long-term Fellows, Pew Scholars in Biomedicine, Presidential Early Career Awards for Scientists and Engineers (PECASE), Robert Wood Johnson Policy Fellows, Searle Scholars, Sloan Research Fellows, and Woodrow Wilson Fellows. Source: Center for Measuring University Performance in the Top American Research Universities (TARU) annual report.

KPI-17: Percent of Undergraduates Engaged in Research: Numerator includes graduating seniors who completed an honors thesis, worked on their own research and/or creative activity topic with the guidance of a faculty member (individually or jointly), submitted an article or research for publication or exhibited research at a professional/academic conference (individually or jointly). The denominator includes graduating seniors who complete the survey. While senior exit surveys are traditionally administered in the spring term, institutions may include senior exit surveys from other terms in a given academic year if they are available. Source: Student survey data reported to the Florida Board of Governors.

KPI-18: Total Research Expenditures: Total expenditures (in millions of dollars) for all research activities (including non-science and engineering activities). Source: As reported by each institution to the National Science Foundation annual survey of Higher Education Research and Development (HERD) based on the NSF rules and definitions.

KPI-19: Research Expenditures Funded from External Sources: This metric reports the research expenditures funded from federal, private industry, and other (non-state and non-institutional) sources. Source: As reported by each institution to the National Science Foundation annual survey of Higher Education Research and Development (HERD) based on the NSF rules and definitions.

KPI-20: Utility Patents Awarded: The number of utility patents in a calendar year, excluding design, plant, or similar patents. Source: United States Patent and Trademark Office (USPTO).

KPI-21: Number of Licenses/Options Executed Annually: Licenses/options executed in the fiscal year for all technologies. Source: As reported by universities on the Association of University Technology Managers Annual (AUTM) annual Licensing Survey.

KPI-22: Number of Start-up Companies Created: The number of start-up companies that were dependent upon the licensing of University technology for initiation. Source: Association of University Technology Managers Annual (AUTM) annual Licensing Survey.



DEFINITIONS (cont.)

Enrollment Planning (ENRL)

ENRL-1: Fall Headcount Enrollment by Student Level and Student Type: This table reports the number of students enrolled by student type categories. These headcounts only include those students who were seeking a degree – unclassified students (e.g., dual enrolled) are not included. The student type for undergraduates is based on the 'Type of Student at Most Recent Admission'. The first-time-in-college (FTIC) student was admitted in the same fall term or in the preceding summer term, including those who were re-admitted as FTICs. Source: State University Database System (SUDS).

ENRL-2: Percent of Resident Baccalaureate-Seeking Resident Undergraduates Earning 15+ Credits: This table reports the percent of baccalaureate-seeking resident undergraduates who earned fifteen or more credit hours during the fall term as reported on the Term Credit Hours Earned element (#01089). This includes the pass/fail courses in which the student earned a passing grade and excludes audited courses. Source: State University Database System (SUDS).

ENRL-3: Full-Time Equivalent Enrollment by Course Level: This table reports full-time Equivalent (FTE) enrollment, which is a measure of all instructional activity, regardless of fundability, that is based on the number of credit hours that students enroll. This FTE calculation is based on the Integrated Postsecondary Education Data System (IPEDS) definition, which divides undergraduate credit hours by 30 and graduate credit hours by 24. Pursuant to Section 1013.31, Florida Statutes, Board facilities staff use this data as a key factor in the calculation of facility space needs for institution educational plant surveys. Source: State University Database System (SUDS).

ENRL-4: Percent FTE Enrollment by Method of Instruction: This table reports the percentages of FTE enrollment that is classified as Distance Learning for all students at all campuses regardless of funding source. Distance Learning is a course in which at least 80 percent of the direct instruction of the course is delivered using some form of technology when the student and instructor are separated by time or space, or both per Section 1009.24(17), Florida Statutes). Effective for the fall 2020 term, Board staff added a new FLEX value to capture the course sections in which there is a mix of modalities within the same course section that allows students the option to switch between the modalities during the term. Course sections with mixed modalities that are predetermined/scheduled by the instructor at the start of the term to accommodate classroom capacity constraints and result in all students in the section having the same percentages of remote work is not a FLEX section and are considered one of the traditional non-FLEX designations. These designations account for planned adjustments to academic calendars (like being remote after thanksgiving or spring break) that are known at the beginning of the term. Unexpected adjustments to the academic calendar are not captured by these designations. FLEX courses start the term as FLEX. No academic calendar adjustment can change a non-FLEX into a FLEX. Source: State University Database System (SUDS).



STATE UNIVERSITY SYSTEM OF FLORIDA



Nursing NCLEX Pass Rate Improvement Plan

Plan focuses on following areas:

- Faculty Development – workshops, presentations, content groups
- Curriculum – revise courses, new textbooks, immersion days, expand simulation
- Testing and Remediation – track pre-exam performance, tutoring, testing workshops
- Academic Policies – mandate tutoring, academic progression policies, dismissal policies
- Accountability – report to Provost (monthly) & BOT (quarterly), review admissions criteria

Plan includes the following for each task:

- Start time and end time
- Soonest possible impact
- Responsible stakeholder
- Evaluation methods



FAU Nursing NCLEX Pass Rate Improvement Plan, June 2023

Task	Start	End	Results	Status	Team Involved	Evaluation Methods
FACULTY DEVELOPMENT						
ATI Workshop on Adaptive Testing	05/07/22	12/29/23	07/20/23	Ongoing	Associate Dean/Assistant Deans/ Clinical Coordinator	Student progression and retention; ATI content exam scores; NCLEX scores
Use of Competencies & Adaptive Testing	06/21/22	12/29/23	07/20/23	Ongoing	Office of the Dean	Student progression and retention; ATI content exam scores; NCLEX scores
Discuss Use of Competencies & Adaptive Testing	07/05/22	12/29/23	04/19/24	Ongoing	Associate Dean/Assistant Dean/Faculty	Student progression and retention; ATI content exam scores; NCLEX scores
Discuss Use of Competencies & Adaptive Testing	08/02/22	12/29/23	04/19/24	Ongoing	Associate/Assistant Deans, Faculty	Attendance, grades
Presenter: WGU Labs: Competency-based Assessment Design	08/20/22	12/29/23	04/19/24	Ongoing	Undergraduate Faculty	Attendance; consistency in course delivery across sections/campuses
Presenter: WGU Labs CBE Assessment Strategies Workshop	03/14/23	12/29/23	04/19/24	Ongoing	Associate Dean/Assistant Dean/Faculty	Student grades, SPOTs
Presenter: Nurse Tim: Next Generation Learning & Assessment	05/05/23	12/29/23	04/19/24	Ongoing	Faculty/ATI Coordinator/Students Success Coordinator	Course Grades; ATI content exam scores
Presenter: WGU Labs Competency-based Active Learning Strategies	08/01/23	12/29/23	04/19/24	Ongoing	Undergraduate Faculty, Simulation Coordinator	Attendance, NCLEX scores
Presenter: WGU Labs Competency-based Evaluation September 2023	09/01/23	12/29/22	04/19/24	Ongoing	Office of the Dean, Academics Office	NCLEX scores
Presenter: Nurse Tim Creating exams mapped to NCLEX blueprint	08/01/23	12/29/23	04/19/24	Ongoing	Associate Deans	SPOTS; faculty satisfaction
Formation of Content Groups: Focus on Immersion Development	01/15/22	12/29/23	07/18/25	Ongoing	Associate Dean/Assistant Dean/Faculty	Student satisfaction
Formation of Content Groups: Focus on Curriculum Revision	08/06/22	12/29/23	07/18/25	Ongoing	Associate Dean/Assistant Dean/Faculty	Faculty participation, student grades, ATI scores, NCLEX scores
Formation of Content Groups: Gathering to discuss potential activities	01/07/23	12/29/23	07/18/25	Ongoing	Associate Dean/Assistant Dean/Faculty	Faculty participation, student grades, ATI scores, NCLEX scores
Formation of Content Groups: Meet with Nurse Tim consultant regarding testing practices; review tests for peer feedback	08/05/23	12/29/23	07/18/25	Ongoing	Associate Dean of Academics Programs, Dean, Consultants	Attendance, integration of new teaching strategies and methods
CURRICULUM						
Curriculum Revision (based on new AACN Essentials)	11/21/22	04/20/25	04/18/25	Ongoing	Faculty, Assistant Dean, Associate Dean	Attendance at remediation sections; course grades
Addition of textbook "Think Like a Nurse: The Caputi Method for Learning Clinical Judgment" in lab and clinical courses	08/06/22	12/29/23	09/20/24	Ongoing	Associate/Assistant Deans, Simulation Coordinator	Number of simulations/semester, number of students/semester
Immersion Simulation/test-prep days March/April 2022	03/01/22	12/29/23	01/19/24	Ongoing	Assistant Dean/Committee on Faculty	Less use of adjuncts in clinical courses
Simulation held in COM Simulation Center on Boca Raton Campus	08/06/22	12/29/23	07/05/24	Ongoing	Clinical Coordinator/Assistant Dean, Undergraduate	New Simulation Center
Curriculum and Testing Consult with Nurse Tim	05/05/23	12/29/23	01/20/25	Ongoing	Faculty, ATI Coordinator/Student Success Coordinator	Increase # students at 92 percentile for predictor; NCLEX scores, fewer students enrolled in VATI
Hire Director of Assessment, Evaluation and Student Success	08/05/23	12/31/25	01/21/25	Ongoing	Dean, Associate Dean of Academic Programs	Evaluation Plan, KPIs, ATI scores, NCLEX scores
TESTING AND REMEDIATION						
Purchase of Archer Review for fall 2022 graduates identified as at-risk	08/06/22	12/19/22	04/20/23	Completed	Office of the Dean, Associate Dean of Academic Programs	NCLEX scores
Improved tracking of at-risk students through ATI content exams/ course grades	01/08/22	12/29/23	05/01/25	Ongoing	Committee on Faculty	Consistency in testing methods
Faculty-led tutoring based upon course/ATI performance Spring 2023	01/07/23	12/29/23	05/01/25	Ongoing	Associate Dean of Academic Programs; Director of Student Services	Student Satisfaction
Offer ATI Test-Taking Strategies workshop early in curriculum	08/05/23	08/20/23	01/20/25	Ongoing	Assistant Dean of Undergraduate Program	Student attendance/participation and ATI scores
Offer faculty-led Supplemental Instruction to all students	08/06/23	12/31/24	1/20/24	Ongoing	Associate Dean/Assistant Dean/Faculty	Student attendance/participation, grades, ATI scores
ACADEMIC POLICIES						
Revision of ATI Testing Policy (April 2022, April 2023)	04/01/22	12/25/23	01/19/24	Ongoing	Associate Dean/ Assistant Dean/Faculty	# of students needing Virtual ATI, ATI metrics
Revision of Final Semester ATI Requirements (April 2023, effective Fall 2023)	08/01/23	12/29/23	07/19/24	Ongoing	Assistant Dean/Faculty/Mentoring Coordinator/Advisors	Attendance, course grades, ATI Content Exam scores
Implement Mandatory tutoring policy (for course tests and ATI content exams)	08/05/23	12/29/23	01/20/25	Ongoing	Faculty	Improved test scores; referrals to CAPS
Revision of undergraduate progression and dismissal policies	08/01/23	08/20/23	11/13/24	Ongoing	Asst. Dean of Undergraduate Program; Assoc. Dean of Academic Programs	APR rate
ACCOUNTABILITY						
Admission Criteria: Meet with Associate Provost and Admissions to Review Data	05/31/23	05/25/23	01/25/24	Ongoing	Asst. Dean of Undergraduate Program; Assoc. Dean of Academic Programs, Assistant Provost IEA	Admission metrics
Submit monthly reports to Provost and quarterly reports to BOT	06/01/23	12/31/24	06/01/23	Ongoing	Dean, Associated Dean of Academic Programs	Reports